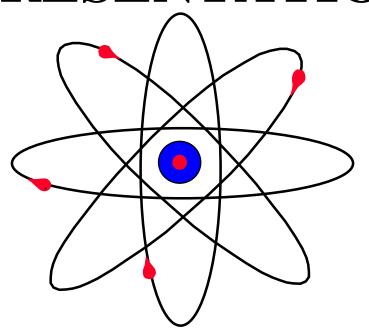
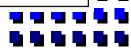
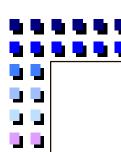


EXCEL SCAFFOLD PRESENTATION

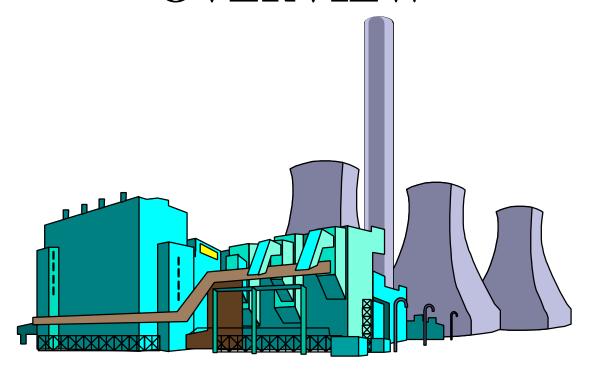


Bartlett Services, Inc.



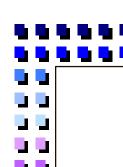


EXCEL PERFORMANCE OVERVIEW



Benefits of High Tech Modular System Scaffolding





HISTORY ON MODULAR SYSTEM SCAFFOLD USE

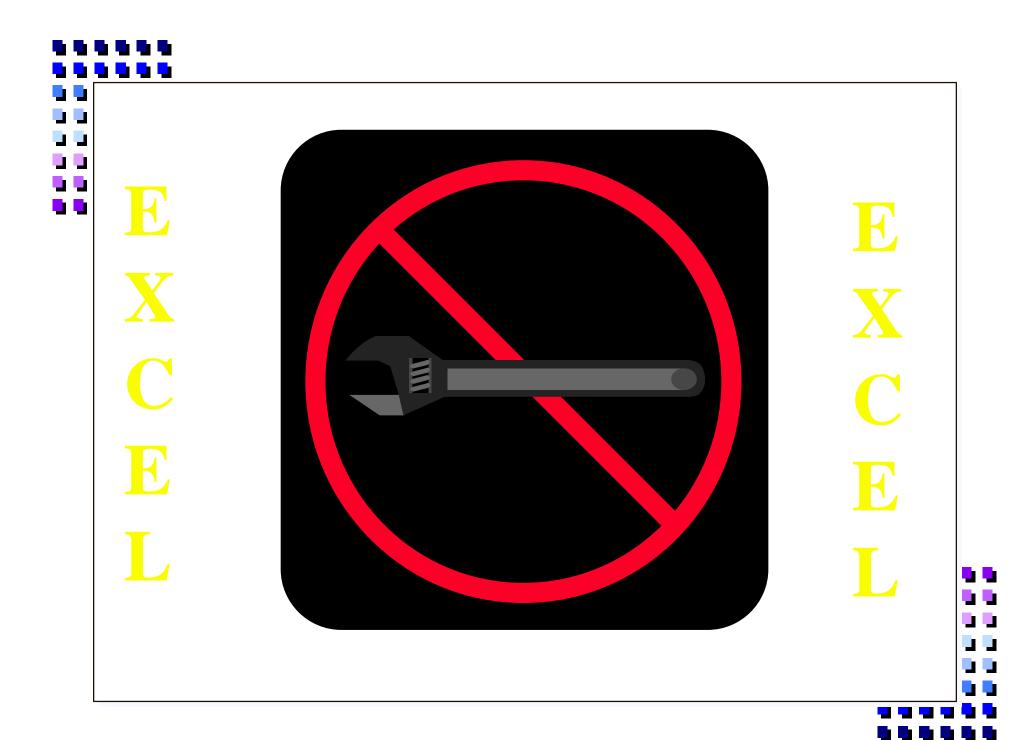
INDUSTRY USING

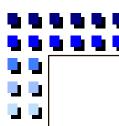
- **Chemical Plants**
- Oil Refineries
- **Fossil Stations**
- Pulpwood
- Shipyards



REFERENCE DATA

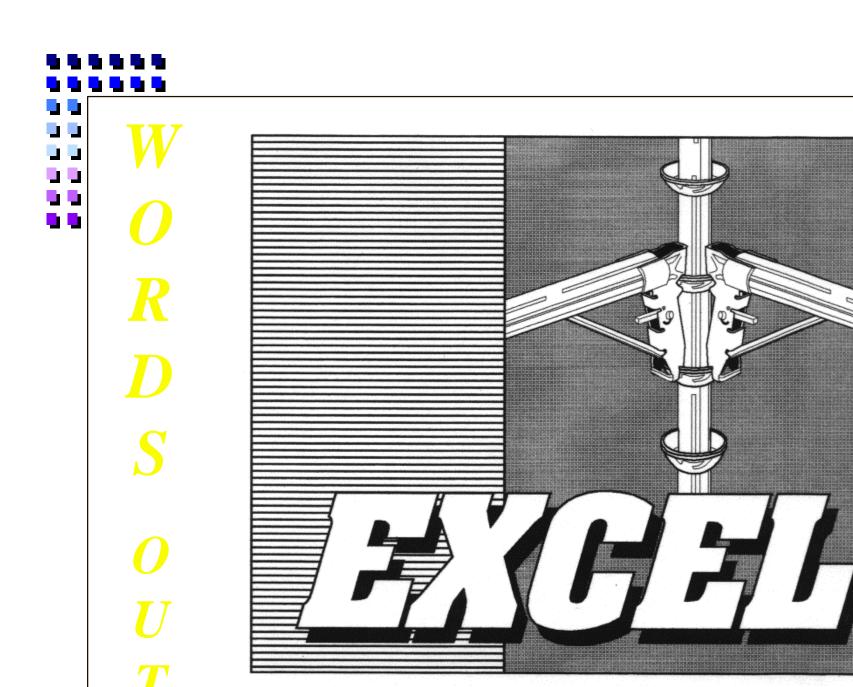
- 20 Year Old Concept
- * Works with T + C
- Other System Cups on 19-22" Centers
- All Require Tools for Assembly
- Few Improvements in Last 10-12 Years
- Limited Flexibility

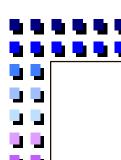




BACKGROUND ON EXCEL MODULAR SCAFFOLD MATERIAL

- ★ System Fully Patented in 1991
- ★ Developed by Joe Williams (Brasen)
- ★ 100% U.S. Manufactured- Walker, LA
- R & D Completed, Started Production 1992
- ★ Produced by Deltak, Coded Vessel Shop
- ★ Hand Welded, Tested and Inspected
- ☆ Galvanized, High Strength, Carbon Steel



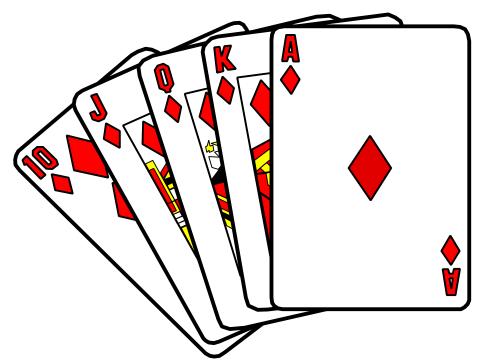


CURRENT EXCEL SCAFFOLD CUSTOMERS

- Boston Edison
- Baltimore Gas & Electric
- > Commonwealth Edison
- Duquesne Power & Light
- Mobile Oil Company

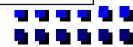
- Texaco Oil Company
- > Marathon Oil Company
- Air Products Chemical Plant
- San Antonio Public Service
- > Atlas Refinery

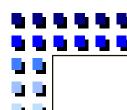




FORMULA FOR SUCCESS

Safety & Quality = Productivity

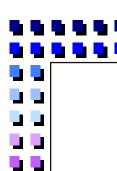






Negative Aspects Of Using Excel

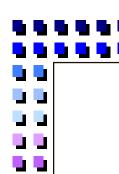
- **©** Controlled Availability Of Material
- **®** Requires More Forethought By Builder
- **Storage Requirements Somewhat Greater**
- **8** Doe Not Work With Other Modular Sys
- **8** Material Is Slightly Heavier Than T & C
- **©** Cannot Be Used In 100% Of All Areas



ENHANCED EXCEL
INDUSTRIAL SAFETY

- Mitigate Smashed Hand Injuries
- **Eliminates Metal Face Slivers**
- Climb up the Inside of Scaffold
- Easier to Get on Work Platform
- Less Repetitive Motion Damage
- Much Harder to Drop Material
- Fewer FME Control Problems

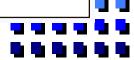




EXCEL MATERIAL QUALITY IMPROVED



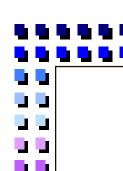
- Clicklock Improves Stability
- ✓ Strong, Durable, Lightweight
- Only Material with Gussets
- **✓** Enhanced Load Bearing Ability
- Meets all OSHA Standards
- **✓** Allows Ledger Every Six Inches
- Positive Locking Mechanism





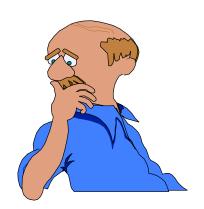
EXCEL PRODUCTIVITY SUPERIOR

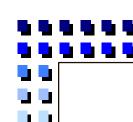
- 35-45 % Overall Cost Reduction
- **▼** 4 to 6 Times Faster Tube + Clamp
- **▼** No Tools Required to Assemble
- 45% Fewer Material Pieces Used
- **▼** Extremely User Friendly
- **▼** Vertical Cups on 5 ¾ Centers
- Utilize Smaller Work Crews



BASIC EXCEL ASSUMPTIONS

- Will Replace 65-75% of T and C
- Easier for Utility Workers
- Same Material Staging Times
- Material 20% of Scaffold Cost
- Rental Costs Slightly Higher
- Need Limited Cross Training
- Prefer Rental to Purchase

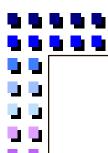




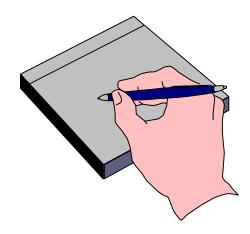
RANGE OF EXCEL SCAFFOLD COMPONENTS

- Vertical Legs: 1' to 10'
- Horizontal Bearers: 1' to 10'
- 4' to 9' Telescoping Braces
- 1, 2, 3 Board Side Brackets
- Built in Platform Access Hatch
- Truss Bearers, Boiler Access
- Casters, Stairs, Screw Jacks

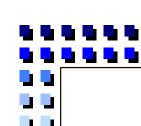


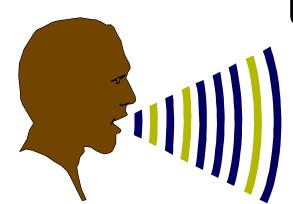


BUILDING LIFTING RIGS THE EXCEL WAY



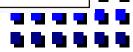
- **▼** Three Preapproved Designs Available In Tech Manual
- **▼** Integrated Work Platforms Allowed
- **▼** Capacity will Meet OSHA Standard 4:1 Safety Ratio
- **▼** Will Utilize Prefabricated Trusses
- **▼** Simplified Approach with Quick and Easy Installation
- **▼** Greatly Reduces the Average Unit Cost





UPCOMING PRODUCT IMPROVEMENTS

- Snap in Place Toe Boards
- Safety Stop For Rolling Towers
- + Clicklock End Frames
- + Quick Install Pulley System
- * Rail Movement System

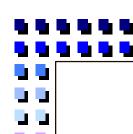




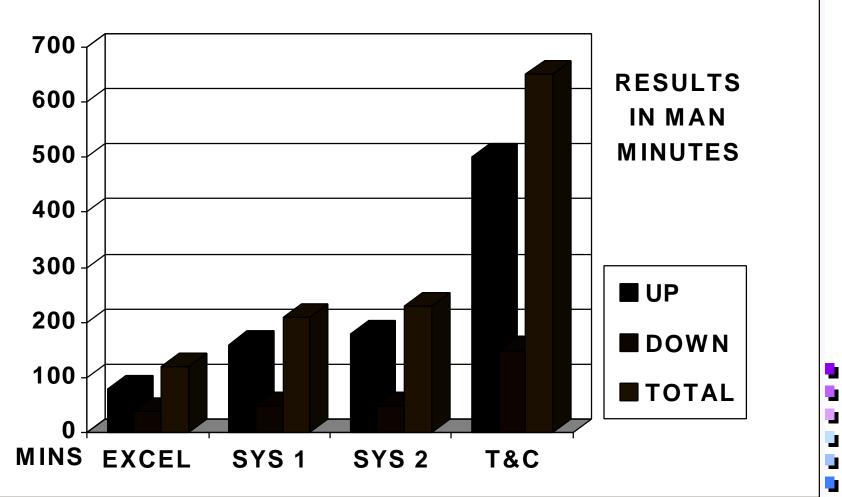
GSG REQUIREMENTS TO PARTICIPATE IN DEMO

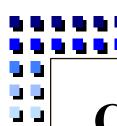


- **✓** Invitation Only
- **✓** Any Crew Size
- **✓** No Material Limit
- **✓** Had to Meet OSHA
- **✓** Approximately 5'x19'x16'
- **✓** No Time Limit
- **✓ VHS Video Taped**
- **✓** Event was Timed



RESULTS OF EXCEL DEMO FOR GSG AT PILGRIM





COMPARISON TO BUILD 5' x 7' x 15' TOWER

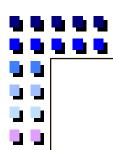


EXCEL:

- → Two Men
- → 2.5 Hours Up
- → 1.5 Hours Down
- → Total 8.0 Hours
- 76 Pieces Mat'l
- → Total Cost \$331

CONTRACT OF THE CLAMP:

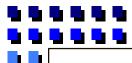
- → Three Men
- →3.5 Hours Up
- →3.5 Hours Down
- →Total 24 Hours
- →128 Pieces Mat'l
- →Total Cost \$854



POTENTIAL SAVINGS ON 700 EXCEL SCAFFOLDS

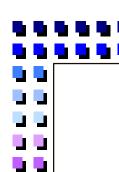
- One Outage Savings 58%
- Save 15k Labor Hours
- **→** Manpower Reduced by 67%
- Expenditures Down by \$470k
- Average Scaffold Cost \$670 Less
- Handle 48k Fewer Scaffold Parts
- Lower Ratio of Craft to Labor
- Critical Path Time on Schedule







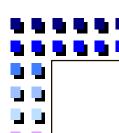
FAST REALLY FAST.....



ALARA SAVING ENHANCEMENTS



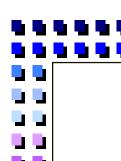
- Reduce Scaffold Dose by 30-50%
- Estimated Savings of 4-6 Manrem
- ▶ 45-50% Less Material Handling
- **▶** Fewer People Entering RCA
- Quicker Construction Process
- Easier to use than Old T + C
- Modifications are also Faster



ABILITY TO HANDLE CONTAMINATED EXCEL

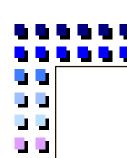


- ☐ Eliminates any on Site Storage
- Allows Vendor Accountability
- **□** Recommended 1-5k Smerable
- **■** Value Added Decon Fees
- **☐** Teaming Agreement with Hake
- Will Retain Future Ownership
- Will Give Credit for Old T and C



ADDITIONAL METHODS TO REDUCE O+M COSTS

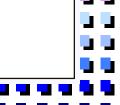
- Combine Labor and Material
- Award Long Term Contracts
- Utilize Universal Work
- Force Performance Based Incentive
- Set Up Key Strategic Alliance
- Allow Vendor to Manage the Scaffold Material Contract

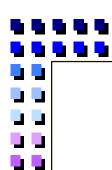


WHY CHANGE TO EXCEL NOW?

- Recent Industry Deregulation
- Push to Reduce O & M Budgets
- Outage Duration's are Shorter
- Down Sizing of Work Force
 - More Challenging Schedules
 - Plant Workers Doing Scaffold
 - Increased Emphasis on Safety
 - Excel Recently Introduced



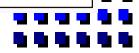


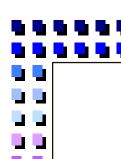


BUT WE OWN OUR SCAFFOLDING?



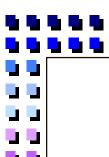
- **Labor and Material Comprise Costs**
- Material is Fraction of Expense
- **Labor** is by far the Largest Part
- > Tube and Clamp is a Liability to Own
- Utility has Already Expensed off
- Partial Material Credit Possible
- Value Added Decision to Change



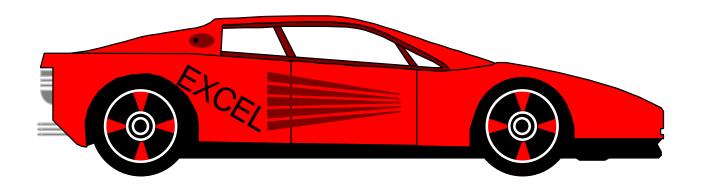


TYPICAL IMPLEMENTATION REQUIREMENTS

- **→** Need Detailed Scaffold History
- **→** Excel Specialists Would Assist
- **→** 60 to 90 Day Minimum Lead Time
- Formal Work Force Training
- **→** Two Weeks OJT Highly Desirable
- **→ Multi-Year Contract Preferred**
- **→** Both Primary and Secondary Sides

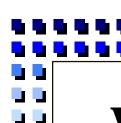


EXCELERATE



YOUR SCAFFOLDING PROGRAM





WHO SHOULD YOU CONTACT FOR EXCEL?

James E. Elkins —

Director of Marketing Excel Modular Scaffold and Leasing Corp. 60 Industrial Park Road Plymouth, MA 02360

(860) 873-9987 Office (860) 873-1753 Fax

(800) 278-3734 Page

E-Mail: elkins@internetmci.com



